

Capital Improvement Program Description

The Town Manager is responsible for submitting a five-year capital planning program for all departments to the Select Board, Finance Committee, and Town Meeting each year. A Capital Planning Committee (CPC) was created in 1986 to advise and make recommendations to the Town Manager regarding the capital plan. The Committee comprises 9 members who meet between the months of September and December to review the requested capital items by all departments, boards, and committees and develop a recommended budget and plan to the Town Manager. The members include up to 5 members of the public, the Comptroller, the Treasurer/Collector, the Superintendent or her representative, and the Town Manager or his representative. The first year of the Capital Plan is submitted to the Town Meeting as the Capital Budget for appropriation. The Five Year Capital Plan is reviewed and revised each year to make changes in priorities and to add an additional year to the planning process.

The goal of the Capital Planning Program is to provide a means of planning for the maintenance and improvement of the capital assets and infrastructure of the Town. The maintenance of infrastructure and the capital assets are of vital importance to the delivery of quality services. The following are the objectives:

- Review, plan, and coordinate capital improvements so as to promote a systematic, organized replacement and acquisition schedule.
- Ensure that, given limited resources, the capital needs of the community are met.
- Present a sound financial package so as to stabilize and level out the debt of the Town. It should assure timely planning for the most economical method of financing capital improvements.
- Ensure wider community participation in the planning of projects, reducing the pressure to fund some projects that do not present as great a need as others.
- Promote a more effective administration and coordination of capital projects to reduce scheduling problems and conflicting or overlapping projects not only
 among local departments, but also among other local and state agencies and private enterprises such as the gas and electric companies.

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

Capital Asset: An asset that (1) has an expected useful life of at least two years and (2) either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

Capital Improvement: An improvement to a capital asset that may reasonably be expected to either (1) adapt the capital asset to a different use or (2) appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

In reviewing departmental requests, the committee uses the following criteria for evaluation:

- 1. Imminent threat to the **health** and safety of citizens/property.
- 2. **Preservation** of operations/necessary expenditure. This does not include ordinary maintenance but rather maintaining a current service level through <u>improvement</u> of a capital asset. These may be major expenditures that will avoid costly replacement in the future.
- 3. Requirement of State or Federal **Law**/regulation.
- 4. Improvement of infrastructure.
- 5. Improvement of **productivity**.
- 6. **Alleviation** of an overtaxed/overburdened situation.



The Capital Planning Process

The CPC receives capital budget requests from Department Heads and begins to meet and review requests in early October. The CPC members look at the Town's overall financial situation and, within this larger context, each department's request is compared to the request and the recommendation from the prior year and to the five-year capital plan for that department. The members also tend to ask if this request reflects an interdepartmental planning effort, if the department has considered other sources of funding, or if the department has undertaken any kind of cost/benefit analysis. CPC members like to see evidence of longer-term planning for departmental needs, as well as planning for maintenance expenses and of interdepartmental cooperation. Priorities that emerge suddenly in one year with no reference in prior year requests tend to be more heavily scrutinized.

Information Technology-related requests are reviewed by the Information Technology Department. The IT Department maintains a 5 year plan for IT expenses including phones, wireless, computer systems replacement, GIS, etc. Increasingly, the CPC looks for evidence of long-term interdepartmental planning around expenditures for buildings (with the Facilities Department), playgrounds, parks and fields (with the Recreation Department). Vehicles and copiers are common requests and the CPC appreciates the coordinated purchasing programs for these items.

The capital budget is prepared from a Town-wide perspective. There is no assumption of a budget quota for individual departments. CPC members look at the history of spending patterns for each department. Departments that have requested and received more money than actually required or do not spend their appropriations in a timely manner tend to be more heavily scrutinized.

The CPC members each specialize in two or three departments and meet with those department heads during the Fall. The intent of these meetings is to enable the CPC to gain a fuller understanding of the current and long-term needs of the department and the process used to determine these needs. The results of these meetings are reported back to the whole CPC and are discussed by the group.

The CPC converts the data requests to a spreadsheet and reviews the requests in relation to their priorities, their urgency, their cost, etc. By longstanding Town policy, the sum of money available to fund the Town's capital program is approximately five percent (5%) of the total revenue. This sum includes the debt service from prior years. Historically the CPC has received requests far exceeding this sum. Thus very difficult decisions must be made as to what projects receive funding in any given year. After considerable review, the CPC recommends a capital budget for the Town, based on advice from the Finance Committee and others about what the Town can afford. The recommendations are submitted to the Town Manager.

The Capital Budget for FY2025 and the Capital Plan for FY2025 — 2029 are presented on the following pages. The terms "Bonds," "Cash," and "Other" are used to describe the sources of funding for the capital budget and plan. "Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund. "Bonds" refers to those expenditures that are acquired through borrowing, the payments for which may or may not affect the next fiscal year, but in any event are paid for over an extended period of time, usually five to twenty years. Those extended payments include both principal and interest, usually referred to as "debt service." Typically, capital expenditures less than \$100,000 are paid for in cash, not bonded. "Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy; these sources may be state or federal grants, user fees, private donations, trust funds, and other non-tax sources. The last column, "CPA," refers to those projects that are recommended for Community Preservation Act funding.



Capital Budget FY2025 and Capital Plan FY2025-FY2029

The Town's capital improvements program policies call for the allocation of approximately 5% of the general fund revenues to the capital budget. This is exclusive of dedicated funding sources such as enterprise funds, grants, and Proposition 2 ½ debt exclusion projects. For FY2025 funding for the capital budget is as follows:

Bonding: \$6,578,000 Cash: \$4,952,417 Other: \$4,592,000

Our existing non-exempt debt is \$7,478,172 which is consistent with prior debt service projections for FY2025. The total capital budget for FY2025, including all debt, is estimated at \$23.96 million. Along with ongoing commitments to spending on the High School and DPW projects, the Capital Plan continues to fund ongoing, recurring capital needs such as road, sidewalks, water and sewer improvements, vehicles, and information technology equipment, without taking on new major investments in FY2025.

The Capital Planning Committee continued to consider the impact of the Community Preservation Act (CPA) funding on projects that have historically been funded through the capital budget, but could be eligible for CPA funding this fiscal year and beyond. In the future the Capital Planning Committee may seek to apply for CPA funding on eligible projects, which would then be subject to consideration and funding recommendations from the Community Preservation Committee.

Statutory Debt Capacity: State law imposes a debt limit on each community, on certain debt, equal to 5% of the Equalized Valuation (EQV) of the Town. Based on the current Department of Revenue (DOR) reported EQV of \$14.5 billion, the debt limit is \$726 million. Arlington's estimated applicable FY 2024 outstanding debt of \$93.24 million, represents 12.8% of the statutory limit. Included in this figure is all Town debt *except* any debt associated with a debt-exclusion as part of an MSBA project.



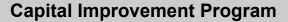
Capital Budget FY2025 and Capital Plan FY2025-FY2029

Impact of Capital Projects on Operating Budget

The capital improvement plan impacts the operating budget when we borrow funds. Borrowing money to pay for projects saddles the Town with required debt service payments. However, the Capital Planning Committee keeps the cost of the plan, including debt service and tax-funded projects, under 5% of the Town budget. So while paying for projects with bonds requires part of the operating budget be dedicated to capital projects, this split of 5% capital/95% operating is seen as a responsible way to pay for the important upkeep of the Town's facilities. Lack of preventative maintenance will cost the Town more in the long-run; maintaining these facilities along the way is a long-term cost-savings measure.

Of the projects approved for FY25, the following are expected to have an impact on the operating budget:

- Vehicle Replacement Program (three SUVs for \$160K): The new hybrid or electric vehicles will be a long-term cost savings for the Town. Typically, operating a hybrid or electric vehicle is less expensive than a gas-powered vehicle, when accounting for the cost of fuel and maintenance of each of the vehicles. *Decrease to Operating*
- RTUs, EMS Upgrades, Boilers, Cooling Tower: All HVAC projects are included to better serve the needs of the building and be more energy
 efficient. Decrease to Operating
- Solid Waste & Recycling toters: if the town procures toters, it may lead to more cost-effective solid waste & recycling hauling and disposal contracts, in addition to allowing the town to leverage significant grant opportunities. *Decrease to Operating*
- DPW Building: the Facilities budget was increased to allow for additional utility costs at the new DPW building and beyond as utility rates have increased at higher than traditional rates. *Increase to Operating*
- Any of our plans or studies will almost certainly mean a future cost to the Town, most likely a capital cost. Increase to Operating
- Bishop School Solar Array: Will lead to better energy credits to offset utility cost increases, while also contributing towards the Town's net-zero goals. *Decrease to Operating*
- Town and School software licensing costs: The Town and School have agreed to gradually shift software licensing that has been carried in the Capital Plan into the Operating budget. *Increase to Operating*





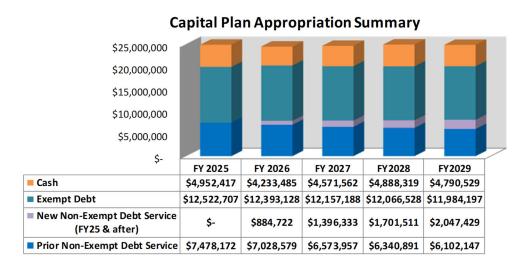
FY2025 Proposed Capital Financing Plan

Non-Exempt Debt: Debt service that is funded by the General Fund and within the limitations of Proposition 2 ½.

Exempt Debt: Debt service that is funded through a debt exclusion vote. A debt exclusion is an action taken by a community through a referendum vote to raise the funds necessary to pay debt service costs for a particular project from the property tax levy, but outside the limits under Proposition 2 $\frac{1}{2}$.

Enterprise Fund Debt: Debt service that is funded from Water & Sewer rates.

FY 2025											
Acquisition Expense by Funding Source											
			% of Total								
Cash	\$	4,952,417	31%								
Bond	\$	6,578,000	41%								
Other	\$	4,592,000	29%								
Total Acquisition Expense	\$	16,122,417									



General Fund Debt Service		
Total Non-Exempt Debt		\$ 7,478,172
Exempt Debt		\$ 12,522,707
Total Debt Service Appropriation		\$ 20,000,879
Less		
Antenna Fund	\$ (221,344)	
Capital Carryforwards	\$ (691,661)	
Recreation Enterprise Funds	\$ (15,000)	
Rink Enterprise Funds	\$ (56,256)	
Total Other Financing Sources		\$ (984,261)
NET General Fund Debt Service		\$ 19,016,618
Cash Capital		\$ 4,952,417
TOTAL NET Capital Appropriation		\$ 23,969,035



Capital Budget Fiscal Year 2025

	ВО	ND	CAS	Н	ОТ	HER	Gra	nd Total
CLERK'S OFFICE	\$	-	\$	29,000	\$	-	\$	29,000
Ballot Envelope Addressing System	\$	-	\$	15,000	\$	-	\$	15,000
Envelope Opening System	\$	-	\$	14,000	\$	-	\$	14,000
COMMUNITY SAFETY - FIRE SERVICES	\$	-	\$	96,000	\$	-	\$	96,000
Firefighter Protective Gear	\$	-	\$	39,000	\$	-	\$	39,000
Vehicle Replacement - #1022 2014 Ford Interceptor	\$	-	\$	57,000	\$	-	\$	57,000
COMMUNITY SAFETY - POLICE SERVICES	\$	-	\$	160,000	\$	32,000	\$	192,000
Parking Control Vehicle(s)	\$	-	\$	-	\$	32,000	\$	32,000
Vehicle Replacement Program	\$	-	\$	160,000	\$	-	\$	160,000
FACILITIES	\$	725,000	\$	93,000	\$	-	\$	818,000
Dust Collection System - Maintenance Shop	\$	-	\$	18,000	\$	-	\$	18,000
Robbins Library - Main Entry Masonry Renovation	\$	725,000	\$	-	\$	-	\$	725,000
Town Hall - Renovations	\$	-	\$	75,000	\$	-	\$	75,000
HEALTH & HUMAN SERVICES	\$	-	\$	-	\$	40,000	\$	40,000
Council on Aging Van replacement	\$	-	\$	-	\$	40,000	\$	40,000
INFORMATION TECHNOLOGY	\$	-	\$	903,000	\$	-	\$	903,000
Arlington High School -1-to-1 Academic Device Program	\$	-	\$	100,000	\$	-	\$	100,000
Conference Room Presentation Technology Program	\$	-	\$	45,000	\$	-	\$	45,000
Modernizing Agenda & Minutes	\$	-	\$	70,000	\$	-	\$	70,000
Network Infrastructure	\$	-	\$	90,000	\$	-	\$	90,000
School - Admin Computers and Peripherals	\$	-	\$	80,000	\$	-	\$	80,000
School - Replacement academic PC's district wide	\$	-	\$	400,000	\$	-	\$	400,000
School - Software Licensing	\$	-	\$	23,000	\$	-	\$	23,000
Town Microcomputer Program	\$	-	\$	65,000	\$	-	\$	65,000
Town Software Upgrades & Standardization	\$	-	\$	30,000	\$	-	\$	30,000
LIBRARY	\$	-	\$	54,700	\$	-	\$	54,700
MLN Equipment Schedule	\$	-	\$	54,700	\$	-	\$	54,700
PLANNING	\$	-	\$	135,000	\$	-	\$	135,000
Design and engineering consultants	\$	-	\$	35,000	\$	-	\$	35,000
Townwide ADA acccessibility upgrades	\$	-	\$	100,000	\$	-	\$	100,000



Capital Budget Fiscal Year 2025 (cont.)

	BONI)	CAS	Н	0	THER	Gr	and Total	
PUBLIC WORKS ADMINISTRATION	\$	750,000	\$	-	\$	750,000	\$	1,500,000	
Solid Waste Trash and Recycling Toters	\$	750,000	\$	-	\$	-	\$	750,000	
Solid Waste Trash and Recycling Toters Grant	\$	-	\$	-	\$	750,000	\$	750,000	
PUBLIC WORKS CEMETERY DIVISION	\$	-	\$	-	\$	10,000	\$	10,000	
Headstone Cleaning & Repair	\$	-	\$	-	\$	10,000	\$	10,000	
PUBLIC WORKS ENGINEERING DIVISION	\$	-	\$	325,000	\$	-	\$	325,000	
Roadway Consulting Services	\$	-	\$	325,000	\$	-	\$	325,000	
PUBLIC WORKS HIGHWAY DIVISION	\$	355,000	\$	2,280,217	\$	860,000	\$	3,495,217	
1 Ton Dump Truck w-Plow-Sander	\$	125,000	\$	-	\$	-	\$	125,000	
44,000 GVW, 4WD Truck w-Dump Body	\$	230,000	\$	-	\$	-	\$	230,000	
Accessibility Improvements (Override 2019)	\$	-	\$	220,763	\$	-	\$	220,763	
Asphalt Pavement Hot Box	\$	-	\$	50,000	\$	-	\$	50,000	
Chapter 90 Roadway	\$	-	\$	-	\$	760,000	\$	760,000	
Install Sidewalk Ramps - CDBG	\$	-	\$	-	\$	100,000	\$	100,000	
Mobility Improvements (Override 2023)	\$	-	\$	200,000	\$	-	\$	200,000	
Roadway Reconstruction	\$	-	\$	560,000	\$	-	\$	560,000	
Roadway Reconstruction Override 2011	\$	-	\$	537,954	\$	-	\$	537,954	
Sander Body	\$	-	\$	18,000	\$	-	\$	18,000	
Sidewalk Ramp Installation	\$	-	\$	65,000	\$	-	\$	65,000	
Sidewalks and Curbstones	\$	-	\$	430,000	\$	-	\$	430,000	
Snow Plow Replacement	\$	-	\$	12,500	\$	-	\$	12,500	
Traffic Signal Upgrades	\$	-	\$	105,000	\$	-	\$	105,000	
Utility Truck (2)	\$	-	\$	81,000	\$	-	\$	81,000	
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$	-	\$	227,000	\$	-	\$	227,000	
3/4 Ton Pickup (2 w/liftgate, 1 w/plow)	\$	-	\$	69,000	\$	-	\$	69,000	
Stump Grinder	\$	-	\$	78,000	\$	-	\$	78,000	
Utility Vehicles (2)	\$	-	\$	80,000	\$	-	\$	80,000	
PUBLIC WORKS WATER/SEWER DIVISION	\$	-	\$	-	\$	2,900,000	\$	2,900,000	
Drainage Rehab - Regulatory Compliance (Ch-308)	\$	-	\$	-	\$	450,000	\$	450,000	
Hydrant and Valve replacement program	\$	-	\$	-	\$	50,000	\$	50,000	
Sewer System Rehabilitation	\$	-	\$	-	\$	900,000	\$	900,000	
Water System Rehabilitation	\$	-	\$	-	\$	1,500,000	\$	1,500,000	



Capital Budget Fiscal Year 2025 (cont.)

	В	OND	CASH			THER	Gr	and Total
PURCHASING	\$	-	\$	74,700	\$	-	\$	74,700
Photocopier Replacement Program	\$	-	\$	74,700	\$	-	\$	74,700
RECREATION	\$	600,000	\$	135,000	\$	-	\$	735,000
ADA Study Implementation Program	\$	-	\$	50,000	\$	-	\$	50,000
Feasibility Study	\$	-	\$	10,000	\$	-	\$	10,000
Parallel Park	\$	600,000	\$	-	\$	-	\$	600,000
Playground Audit and Safety Improvements	\$	-	\$	75,000	\$	-	\$	75,000
SCHOOLS	\$	4,148,000	\$	439,800	\$	-	\$	4,587,800
All Schools - Boilers	\$	-	\$	100,000	\$	-	\$	100,000
All Schools - Fire Alarm Upgrade	\$	300,000	\$	-	\$	-	\$	300,000
All Schools - Photocopier Lease Program	\$	-	\$	120,000	\$	-	\$	120,000
All Schools - RTU Upgrades	\$	300,000	\$	-	\$	-	\$	300,000
All Schools - Security Updates	\$	-	\$	50,000	\$	-	\$	50,000
Bishop School - Front Office Reconfiguration	\$	350,000	\$	-	\$	-	\$	350,000
Bishop School Envelope - Window, Masonry	\$	500,000	\$	-	\$	-	\$	500,000
Brackett School - Exterior Door Replacement	\$	150,000	\$	-	\$	-	\$	150,000
Brackett School Playground Renovation	\$	800,000	\$	-	\$	-	\$	800,000
Communication Upgrades	\$	-	\$	15,000	\$	-	\$	15,000
Gibbs School Additional Classrooms	\$	250,000	\$	-	\$	-	\$	250,000
Hardy School - Roof Replacement	\$	600,000	\$	-	\$	-	\$	600,000
School Solar Array	\$	348,000	\$	-	\$	-	\$	348,000
School Weatherization Projects	\$	-	\$	84,800	\$	-	\$	84,800
Stratton School Main Lobby Renovation and Office Additions	\$	400,000	\$	-	\$	-	\$	400,000
Student Transportation Vehicle Replacement Program	\$	150,000	\$	-	\$	-	\$	150,000
Thompson School - Generator Upgrade	\$	-	\$	70,000	\$	-	\$	70,000
Grand Total	\$	6,578,000	\$ 4	4,952,417	\$	4,592,000	\$	16,122,417



CAPITAL PLAN FY2025-2029

DEPARTMENT	FY2	.025	FY	202 6	F۱	Y2027	F۱	FY2028		Y2029	TC	OTAL
CLERK'S OFFICE	\$	29,000	\$	-	\$	-	\$	-	\$	-	\$	29,000
Ballot Envelope Addressing System	\$	15,000	\$	-	\$	-	\$	-	\$	-	\$	15,000
Envelope Opening System	\$	14,000	\$	-	\$	-	\$	-	\$	-	\$	14,000
COMMUNITY SAFETY - FIRE SERVICES	\$	96,000	\$	154,000	\$	503,000	\$	1,119,400	\$	2,655,000	\$	4,527,400
Exercise Equipment - 3 Stations	\$	-	\$	-	\$	-	\$	49,000	\$	-	\$	49,000
Firefighter Protective Gear	\$	39,000	\$	39,000	\$	41,000	\$	41,000	\$	43,000	\$	203,000
Jaws of Life - Extrication Equipment	\$	-	\$	50,000	\$	-	\$	-	\$	-	\$	50,000
Rescue Ambulance replacing #1032	\$	-	\$	-	\$	400,000	\$	-	\$	-	\$	400,000
SCBA	\$	-	\$	-	\$	-	\$	-	\$	562,000	\$	562,000
Vehicle Replacement - #1005 2008 Seagrave Pumper	\$	-	\$	-	\$	-	\$	815,000	\$	-	\$	815,000
Vehicle Replacement - #1009 2009 Seagrave Quint	\$	-	\$	-	\$	-	\$	-	\$	2,050,000	\$	2,050,000
Vehicle Replacement - #1018 2012 F250 M2	\$	-	\$	65,000	\$	-	\$	-	\$	-	\$	65,000
Vehicle Replacement - #1022 2014 Ford Interceptor	\$	57,000	\$	-	\$	-	\$	-	\$	-	\$	57,000
Vehicle Replacement - #1023 2014 Ford Explorer	\$	-	\$	-	\$	62,000	\$	-	\$	-	\$	62,000
Vehicle Replacement - #1024 2016 Ford Fusion Hybrid	\$	-	\$	-	\$	-	\$	73,700	\$	-	\$	73,700
Vehicle Replacement - #1027 2018 Ford Explorer	\$	-	\$	-	\$	-	\$	73,700	\$	-	\$	73,700
Vehicle Replacement - #1028 2017 Ford Interceptor	\$	-	\$	-	\$	-	\$	67,000	\$	-	\$	67,000
COMMUNITY SAFETY - POLICE SERVICES	\$	192,000	\$	175,000	\$	225,000	\$	200,000	\$	200,000	\$	992,000
Parking Control Vehicle(s)	\$	32,000	\$	-	\$	-	\$	-	\$	-	\$	32,000
Specialty Vehicle	\$	-	\$	-	\$	50,000	\$	-	\$	-	\$	50,000
Vehicle Replacement Program	\$	160,000	\$	175,000	\$	175,000	\$	200,000	\$	200,000	\$	910,000
FACILITIES	\$	818,000	\$	345,000	\$	1,022,500	\$	125,000	\$	-	\$	2,310,500
Central station exterior waterproofing	\$	-	\$	50,000	\$	-	\$	-	\$	-	\$	50,000
Dust Collection System - Maintenance Shop	\$	18,000	\$	-	\$	-	\$	-	\$	-	\$	18,000
Elevator Replacement - Community Safety Building	\$	-	\$	220,000	\$	-	\$	-	\$	-	\$	220,000
Equipment Elevator - Maintenance Shop	\$	-	\$	-	\$	-	\$	50,000	\$	-	\$	50,000
Headquarters - Mechanical System Replacement	\$	-	\$	-	\$	201,250	\$	-	\$	-	\$	201,250
Highland - Mechanical System Replacement	\$	-	\$	-	\$	446,250	\$	-	\$	-	\$	446,250
Robbins Library - Main Entry Masonry Preservation	\$	725,000	\$	-	\$	-	\$	-	\$	-	\$	725,000
Robbins Library - Storefront Doors	\$	-	\$	-	\$	300,000	\$	-	\$	-	\$	300,000
Town Hall - Renovations	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	-	\$	300,000



DEPARTMENT	FY2	.025	FY	2026	FY2027		FY2028		FY2029		TOTAL	
HEALTH & HUMAN SERVICES	\$	40,000	\$	887,677	\$	1,797,500	\$	-	\$	40,000	\$	2,765,177
Council on Aging Van replacement	\$	40,000	\$	-	\$	40,000	\$	-	\$	40,000	\$	120,000
Veterans Memorial Park	\$	-	\$	87,677	\$	807,500	\$	-	\$	-	\$	895,177
Veterans Memorial Park grants	\$	-	\$	800,000	\$	950,000	\$	-	\$	-	\$	1,750,000
INFORMATION TECHNOLOGY	\$	903,000	\$	650,000	\$	595,000	\$	600,000	\$	595,000	\$	3,343,000
Arlington High School -1-to-1 Academic Device Program	\$	100,000	\$	50,000	\$	-	\$	-	\$	-	\$	150,000
Conference Room Presentation Technology Program	\$	45,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	85,000
Modernizing Agenda & Minutes	\$	70,000	\$	-	\$	-	\$	-	\$	-	\$	70,000
Network Infrastructure	\$	90,000	\$	60,000	\$	50,000	\$	50,000	\$	50,000	\$	300,000
School - Admin Computers and Peripherals	\$	80,000	\$	65,000	\$	70,000	\$	75,000	\$	70,000	\$	360,000
School - Replacement academic PC's district wide	\$	400,000	\$	400,000	\$	400,000	\$	400,000	\$	400,000	\$	2,000,000
School - Software Licensing	\$	23,000	\$	-	\$	-	\$	-	\$	-	\$	23,000
Town Microcomputer Program	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	325,000
Town Software Upgrades & Standardization	\$	30,000	\$	-	\$	-	\$	-	\$	-	\$	30,000
LIBRARY	\$	54,700	\$	50,900	\$	66,950	\$	41,000	\$	50,500	\$	264,050
MLN Equipment Schedule	\$	54,700	\$	50,900	\$	66,950	\$	41,000	\$	50,500	\$	264,050
PLANNING	\$	135,000	\$	135,000	\$	135,000	\$	135,000	\$	135,000	\$	675,000
Design and engineering consultants	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	175,000
Townwide ADA acccessibility upgrades	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	500,000
PUBLIC WORKS ADMINISTRATION	\$	1,500,000	\$	-	\$	-	\$	850,000	\$	-	\$	2,350,000
LED Streetlight Replacement	\$	-	\$	-	\$	-	\$	850,000	\$	-	\$	850,000
Solid Waste Trash and Recycling Toters	\$	750,000	\$	-	\$	-	\$	-	\$	-	\$	750,000
Solid Waste Trash and Recycling Toters Grant	\$	750,000	\$	-	\$	-	\$	-	\$	-	\$	750,000
PUBLIC WORKS CEMETERY DIVISION	\$	10,000	\$	-	\$	10,000	\$	-	\$	-	\$	20,000
Headstone Cleaning & Repair	\$	10,000	\$	-	\$	10,000	\$	-	\$	-	\$	20,000
PUBLIC WORKS ENGINEERING DIVISION	\$	325,000	\$	25,000	\$	-	\$	25,000	\$	-	\$	375,000
Roadway Consulting Services	\$	325,000	\$	25,000	\$	-	\$	25,000	\$	-	\$	375,000



DEPARTMENT	FY2	2025	FY	2026	FY	2027	FY	2028	F۱	Y2029	TC	TAL
PUBLIC WORKS HIGHWAY DIVISION	\$	3,495,217	\$	3,289,685	\$	3,768,252	\$	3,767,933	\$	4,424,243	\$	18,745,330
1 Ton Dump Truck w-Plow-Sander	\$	125,000	\$	-	\$	130,000	\$	-	\$	-	\$	255,000
3/4 Ton Pickup	\$	-	\$	69,000	\$	-	\$	72,000	\$	-	\$	141,000
44,000 GVW, 4WD Truck w-Dump Body	\$	230,000	\$	-	\$	-	\$	-	\$	-	\$	230,000
44,000 GVW, 4WD Truck w-Sander	\$	-	\$	235,000	\$	240,000	\$	-	\$	-	\$	475,000
Accessibility Improvements (Override 2019)	\$	220,763	\$	226,282	\$	231,939	\$	237,737	\$	243,680	\$	1,160,401
Asphalt Pavement Hot Box	\$	50,000	\$	-	\$	-	\$	-	\$	-	\$	50,000
Asphalt Pavement Roller	\$	-	\$	-	\$	-	\$	50,000	\$	-	\$	50,000
Chapter 90 Roadway	\$	760,000	\$	760,000	\$	760,000	\$	760,000	\$	760,000	\$	3,800,000
Install Sidewalk Ramps - CDBG	\$	100,000	\$	125,000	\$	125,000	\$	125,000	\$	125,000	\$	625,000
Mobility Improvements (Override 2023)	\$	200,000	\$	205,000	\$	210,125	\$	215,378	\$	220,763	\$	1,051,266
Roadway Reconstruction	\$	560,000	\$	395,000	\$	670,000	\$	770,000	\$	1,050,000	\$	3,445,000
Roadway Reconstruction Override 2011	\$	537,954	\$	551,403	\$	565,188	\$	579,318	\$	593,800	\$	2,827,663
Sander Body	\$	18,000	\$	18,000	\$	18,500	\$	18,500	\$	18,500	\$	91,500
Sidewalk Ramp Installation	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	325,000
Sidewalks and Curbstones	\$	430,000	\$	580,000	\$	680,000	\$	730,000	\$	1,000,000	\$	3,420,000
Snow Plow Replacement	\$	12,500	\$	-	\$	12,500	\$	-	\$	12,500	\$	37,500
Street Sweeper	\$	-	\$	-	\$	-	\$	-	\$	275,000	\$	275,000
Traffic Signal Upgrades	\$	105,000	\$	60,000	\$	60,000	\$	60,000	\$	60,000	\$	345,000
Utility Truck (2)	\$	81,000	\$	-	\$	-	\$	85,000	\$	-	\$	166,000
PUBLIC WORKS NATURAL RESOURCES DIVISION	\$	227,000	\$	160,000	\$	188,500	\$	409,000	\$	150,000	\$	1,134,500
1 Ton Pickup Truck w-Dump Body	\$	-	\$	85,000	\$	-	\$	-	\$	-	\$	85,000
3/4 Ton Pickup (2 w/liftgate, 1 w/plow)	\$	69,000	\$	-	\$	72,000	\$	74,000	\$	-	\$	215,000
Chip Truck	\$	-	\$	-	\$	-	\$	-	\$	150,000	\$	150,000
Enclosed Trailer	\$	-	\$	-	\$	14,500	\$	-	\$	-	\$	14,500
Infield Machine	\$	-	\$	-	\$	-	\$	35,000	\$	-	\$	35,000
Large Chipper w/ grapple	\$	-	\$	-	\$	-	\$	300,000	\$	-	\$	300,000
Mower 60" Deck	\$	-	\$	-	\$	20,000	\$	-	\$	-	\$	20,000
Mower 72" Deck	\$	-	\$	-	\$	40,000	\$	-	\$	-	\$	40,000
Ride-On Mower	\$	-	\$	-	\$	42,000	\$	-	\$	-	\$	42,000
Skid Steer	\$	-	\$	75,000	\$	-	\$	-	\$	-	\$	75,000
Stump Grinder	\$	78,000	\$	-	\$	-	\$	-	\$	-	\$	78,000
Utility Vehicles (2)	\$	80,000	\$	-	\$	-	\$	-	\$	-	\$	80,000



DEPARTMENT	FY2	.025	FY	2026	FY	/2027	F١	/2028	F	Y2029	TC	TAL
PUBLIC WORKS WATER/SEWER DIVISION	\$	2,900,000	\$	2,985,000	\$	2,965,000	\$	4,050,000	\$	3,660,000	\$	16,560,000
6" High Capacity Pump	\$	-	\$	-	\$	45,000	\$	-	\$	-	\$	45,000
Drainage Rehab - Regulatory Compliance (Ch-308)	\$	450,000	\$	450,000	\$	450,000	\$	450,000	\$	450,000	\$	2,250,000
Hydrant and Valve replacement program	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	250,000
Sewer System Rehabilitation	\$	900,000	\$	900,000	\$	900,000	\$	1,000,000	\$	1,000,000	\$	4,700,000
Trench Box	\$	-	\$	-	\$	20,000	\$	-	\$	-	\$	20,000
Utility Body Truck	\$	-	\$	-	\$	-	\$	-	\$	160,000	\$	160,000
Utility Truck	\$	-	\$	85,000	\$	-	\$	-	\$	-	\$	85,000
Vacuum/Jet Truck	\$	-	\$	-	\$	-	\$	550,000	\$	-	\$	550,000
Water System Rehabilitation	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	2,000,000	\$	2,000,000	\$	8,500,000
PURCHASING	\$	74,700	\$	79,900	\$	56,700	\$	33,500	\$	65,800	\$	310,600
Photocopier Replacement Program	\$	74,700	\$	79,900	\$	56,700	\$	33,500	\$	65,800	\$	310,600
RECREATION	\$	735,000	\$	220,000	\$	235,000	\$	135,000	\$	135,000	\$	1,460,000
ADA Study Implementation Program	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	250,000
Arlington Field Master Plan	\$	-	\$	85,000	\$	-	\$	-	\$	-	\$	85,000
Feasibility Study	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	50,000
Parallel Park	\$	600,000	\$	-	\$	-	\$	-	\$	-	\$	600,000
Playground Audit and Safety Improvements	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	375,000
Playground Master Plan	\$	-	\$	-	\$	100,000	\$	-	\$	-	\$	100,000



DEPARTMENT	FY2	2025	FY	'2026	FY	2027	FY	2028	FY2029		TOTAL	
SCHOOLS	\$	4,587,800	\$	4,495,511	\$	728,160	\$	1,507,486	\$	654,486	\$	11,973,443
All Schools - Boilers	\$	100,000	\$	104,000	\$	108,160	\$	112,486	\$	116,986	\$	541,632
All Schools - EMS Upgrade	\$	-	\$	155,000	\$	-	\$	165,000	\$	-	\$	320,000
All Schools - Fire Alarm Upgrade	\$	300,000	\$	150,000	\$	-	\$	170,000	\$	-	\$	620,000
All Schools - Photocopier Lease Program	\$	120,000	\$	120,000	\$	120,000	\$	120,000	\$	120,000	\$	600,000
All Schools - Playground Renovation and Upgrades	\$	-	\$	440,000	\$	50,000	\$	50,000	\$	50,000	\$	590,000
All Schools - RTU Upgrades	\$	300,000	\$	300,000	\$	250,000	\$	275,000	\$	302,500	\$	1,427,500
All Schools - Security Updates	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	250,000
Bishop School - Front Office Reconfiguration	\$	350,000	\$	-	\$	-	\$	-	\$	-	\$	350,000
Bishop School Envelope - Window, Masonry	\$	500,000	\$	-	\$	-	\$	-	\$	-	\$	500,000
Brackett School - Exterior Door Replacement	\$	150,000	\$	-	\$	-	\$	-	\$	-	\$	150,000
Brackett School Playground Renovation	\$	800,000	\$	-	\$	-	\$	-	\$	-	\$	800,000
Communication Upgrades	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	75,000
Facilities Vehicle Replacement	\$	-	\$	-	\$	50,000	\$	50,000	\$	-	\$	100,000
Gibbs School Additional Classrooms	\$	250,000	\$	-	\$	-	\$	-	\$	-	\$	250,000
Hardy School - Roof Replacement	\$	600,000	\$	-	\$	-	\$	-	\$	-	\$	600,000
Hardy School Envelope Repairs - Window, Masonry	\$	-	\$	2,200,000	\$	-	\$	-	\$	-	\$	2,200,000
School Elevator Upgrades	\$	-	\$	500,000	\$	-	\$	500,000	\$	-	\$	1,000,000
School Solar Array	\$	348,000	\$	261,511	\$	-	\$	-	\$	-	\$	609,511
School Weatherization Projects	\$	84,800	\$	-	\$	85,000	\$	-	\$	-	\$	169,800
Stratton School Main Lobby Renovation and Office Additi	\$	400,000	\$	-	\$	-	\$	-	\$	-	\$	400,000
Student Transportation Vehicle Replacement Program	\$	150,000	\$	200,000	\$	-	\$	-	\$	-	\$	350,000
Thompson School - Generator Upgrade	\$	70,000	\$	-	\$	-	\$	-	\$	-	\$	70,000
Total	\$	16,122,417	\$1	3,652,673	\$1	2,296,562	\$1	2,998,319	\$1	2,765,029	\$	67,835,000



Fiscal Year	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total
Prior Non-Exempt Debt Service	\$7,478,172	\$7,028,579	\$6,573,957	\$6,340,891	\$6,102,147	\$33,523,746
Cash	\$4,952,417	\$4,233,485	\$4,571,562	\$4,888,319	\$4,790,529	\$23,436,312
New Non-Exempt Debt Service (FY25 & after)	\$0	\$884,722	\$1,396,333	\$1,701,511	\$2,047,429	\$6,029,995
BAN Interest	\$0	\$0	\$0	\$0	\$0	\$0
Total Non-Exempt Plan Cost	\$12,430,589	\$12,146,786	\$12,541,852	\$12,930,721	\$12,940,105	\$62,990,052
Direct funding sources:						
Antenna Funds	(\$221,344)	(\$209,659)	(\$193,541)	(\$148,499)	(\$147,499)	(\$920,542)
Capital Carry Forwards	(\$691,661)					(\$691,661)
Bond Premium, prior five years	\$0					\$0
Recreation Enterprise Fund	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)	(\$75,000)
Rink Enterprise Funds	(\$56,256)	(\$31,097)	(\$30,269)	(\$29,422)	(\$28,566)	(\$175,609)
Adjustments to 5% Plan:						
Roadway Reconstruction Override 2011	(\$537,955)	(\$551,404)	(\$565,190)	(\$579,320)	(\$593,803)	(\$2,827,672)
Accessibility Improvements Override 2019	(\$220,763)	(\$226,283)	(\$231,941)	(\$237,740)	(\$243,684)	(\$1,160,411)
Mobility Improvements Override 2023	(\$200,000)	(\$205,000)	(\$210,125)	(\$215,379)	(\$220,764)	(\$1,051,268)
Debt service, Town-owned Rental Properties	(\$8,500)	(\$8,250)	(\$8,000)	(\$7,750)	(\$7,500)	(\$40,000)
Debt service, Ambulance Revenue	(\$163,500)	(\$179,500)	(\$164,500)	(\$114,700)	(\$99,200)	(\$721,400)
Community Center Rent	(\$42,544)	(\$40,944)	(\$33,466)	(\$32,694)	(\$26,938)	(\$176,584)
Net Non-Exempt Plan	\$10,273,066	\$10,679,649	\$11,089,820	\$11,550,217	\$11,557,152	\$55,149,905
Pro Forma Budget	\$205,461,818	\$211,174,831	\$219,869,634	\$228,373,047	\$237,287,697	\$1,102,167,028
Budget For Plan at 5%	\$10,273,091	\$10,558,742	\$10,993,482	\$11,418,652	\$11,864,385	\$55,108,351
Plan as % of Revenues	5.00%	5.06%	5.04%	5.06%	4.87%	5.00%
Variance From Budget	\$24	(\$120,907)	(\$96,339)	(\$131,565)	\$307,233	(\$41,553)

	2025	2026	2027	2028	2029	Grand Total
BOND	\$ 6,578,000	\$ 4,749,188	\$ 2,875,000	\$ 3,175,000	\$ 3,389,500	\$ 20,766,688
CASH	\$ 4,952,417	\$ 4,233,485	\$ 4,571,562	\$ 4,888,319	\$ 4,790,529	\$ 23,436,312
OTHER	\$ 4,592,000	\$ 4,670,000	\$ 4,850,000	\$ 4,935,000	\$ 4,585,000	\$ 23,632,000
Grand Total	\$ 16,122,417	\$ 13,652,673	\$ 12,296,562	\$ 12,998,319	\$ 12,765,029	\$ 67,835,000



DEBT SERVICE PAYMENTS FOR AUTHORIZED AND BORROWED DEBT, 2025-2034 I = Inside Limit (GL c44s7), O = Outside Limit (GL c44s8/c44s70b); E = Exempt Existing Debt Service as of June 2024

, , , , ,	Final				,,		•			J									
hddB	Payment		2025		2022		2027		0000	202		2020		2024	-	20	2222		2024
forrowed and Purpose	Year		2025		2026	•	2027		2028	2029		2030		2031	20		2033		2034
15 2010 - Central Fire Station Renovations (I)	2030 2030	2	62,500 162,500	2	62,500 162,500	2	62,500 \$	5	62,500 \$ 162,500 \$	62,5		62,500 162,500	\$	62,500 162,500	*	- :	-	\$	
15 2010 - Highland Fire Station Renovations (I)	2025	•		\$		S	102,000 \$	٥	102,000 \$	102,0	ນບ ຈຸ	102,500	•		\$ \$			S	
15 2010 - Police Station Renovations (I)	2025	•		*	35,000	3	- 3	٥	- 3		- 3		,		•	- 1		S	
15 2010 - Wellington Park-Rec. (I) 15 2010 - Stratton School Improvements (I)	2020	•		\$ \$	35,000	5	35,000 \$	è	35.000 \$	35.0	- ა იი s	35,000	5	30.000	\$	- 1		Š	
15 2010 - Stratton School Improvements (I)	2025	÷		Š	10,000	٠	30,000 \$	è	30,000 4	30,0	uu ş	30,000	÷	30,000	ě			- 1	
15 20 10 - Stratton School Improvements (i) 15 20 10 - Special Ed - High School Renovations (I)	2025		10,000	•	10,000	٠		ç	- 1		- 0		•		è		•	Š	
ber 15 2012 - Sewer 1 (I) Series A	2032	٠	15,000	è	15,000	٠	15.000 \$	ę	15.000 \$	15.0	- 9 nn e	10.000		10.000	\$ 10	.000	10.000	•	
ber 15, 2012 - Sewer T(r) Series A ber 15, 2012 - Remodeling (I) Series A	2032	Š		Š	30.000	Š	25,000 \$	ç	25,000 \$			20.000	Š			.000		•	
ber 15, 2012 - Recreation (I) Series A	2027	Š	,	Š	25,000	Š	25,000 \$	•	25,000 \$			20,000	Š		\$ 20	.000	20,000		
ber 15, 2012 - Rink Renovations (I) Series A (Tax Supported Debt)	2032	Š		Š	15.000	Š	15,000 \$	•	15,000 \$	15.0	nn s	10.000	Š		*	.000	10.000	•	
ber 15, 2012 - (AHS Parking Lot Culvert) (I) Series A	2032	Š		Š	,	Š	10,000 \$	•	10,000 \$	10,0		10,000	Š			.000	10,000	•	
ber 15, 2012 - Parking Lot & Sidewalk Ramps (I) Series A	2027	Š		Š	5.000	Š	5,000 \$	Š	5,000 \$,	- 5	10,000	Š		Š		10,000	Š	
ber 15, 2012 - Community Safety Building (I) Series A	2032	Š	-,	Š	110.000	Š	110,000 \$	Š	110,000 \$	110.0	00 S	110.000	Š		•	000	110.000	•	
ber 15, 2012 - Thompson School (OE) Series A	2032	Š	,	Š	275.000	Š	275,000 \$	•	275,000 \$	275.0		275,000	Š	,		000	275.000	•	
ber 1, 2013 - Repointing of 1892 Building (I)	2033	Š		Š	5.000	Š	5.000 \$	Š	5,000 \$	5.0		5.000	Š	5.000		.000	5.000	_	5,000
ber 1, 2013 - Water System Rehab Cemetery (I)	2033	Š	20.000	s	20.000	Š	20,000 \$	S	20.000 \$	20,0		20.000	s	20.000		000	20,000	-	20,000
ber 1, 2013 - Sidewalk Ramps - Installation (I)	2026	Š		s	5.000	Š	5,000 \$	Š	- 5	,-	- s	,	Š		Š		3 .	Š	
ber 1, 2013 - Parking Lot Culvert - High School (I)	2033	\$	10,000	Š	10,000	\$	10,000 \$	Š	10,000 \$	10,0	00 š	10,000	s	10,000	\$ 10	.000	10,000	\$	10,000
ber 1, 2013 - Hibbert Playground (I)	2028	\$	20,000	\$	20,000	S	15,000 \$	\$	15,000 \$	15,0	00 \$		\$		\$	- :		\$	
ber 1, 2013 - North Union Playground (I)	2028	\$	10,000	\$	10,000	\$	10,000 \$	\$	10,000 \$	10,0	00 \$		\$		\$	- :		\$	
ber 1, 2013 - Boiler - AHS Bldg. "F" (I)	2024	\$	20,000	\$		S	- 5	\$	- 5	3	- \$		\$		\$	- :		\$	
ber 1, 2013 - Construction / Reconst. of Sewers & Sewer Facs. (I)	2033	\$	60,000	\$	60,000	\$	60,000 \$	\$	60,000 \$	60,0	00 \$	60,000	\$	60,000	\$ 60	,000	60,000	\$	60,000
ber 1, 2013 - Construct./Reconst. Water Mains & Water Facs. (O)	2033	\$	5,000	\$	5,000	\$	5,000 \$	\$	5,000 \$	5,0	00 \$	5,000	\$	5,000	\$ 5	,000	5,000	\$	5,000
ber 1, 2013 - Perm. Financing-BAN Princ.Amt -Thompson Sch. (OE)	2033	\$	80,000	\$	80,000	\$	80,000 \$	\$	80,000 \$	0,08	00 \$	80,000	\$	80,000	\$ 75	,000	75,000	\$	75,000
ber 1, 2013 - Perm. Financing-BAN Princ.Amt-Thompson Sch. (O)	2033	\$	40,000	\$	40,000	\$	40,000 \$	\$	40,000 \$	40,0	00 \$	40,000	\$	40,000	\$ 40	,000	40,000	\$	40,000
ber 4, 2014 - Fire Station Construction (I)	2034	\$	305,000	\$	300,000	\$	300,000 \$	\$	300,000 \$	300,0	00 \$	300,000	\$	300,000	\$ 300	,000	300,000	\$	300,000
ber 4, 2014 - Building Renovations - Community Safety - 5 Yr. Plan (I)	2034	\$	20,000	\$	20,000	\$	20,000 \$	\$	20,000 \$	20,0	00 \$	15,000	\$	15,000	\$ 15	,000	15,000	\$	15,000
ber 4, 2014 - Roadway Improvements - Public Works (I)	2028	\$		\$	15,000	\$	15,000 \$	\$	15,000 \$				\$		\$	- 5		•	
ber 4, 2014 - Flood Mitigation Grant FEMA Millbrook - Public Works (I)	2033	\$	-,	\$	5,000	\$	5,000 \$	\$	5,000 \$	5,0	•	5,000	\$	0,000		,000	5,000	\$	5,000
ber 4, 2014 - Install Sidewalk Ramps - Public Works (I)	2027	\$	-,	\$	-,	\$	5,000 \$	\$	5,000 \$		- \$		\$		\$	- :	-	\$	
ber 4, 2014 - Magnolia Field Basketball Court Renovation - Recreation (I)	2028	\$	5,000	\$	5,000	\$	5,000 \$	\$	5,000 \$	5,0			\$		\$	- :		\$	
		\$		\$,	\$,	\$,				\$		\$	- ;		\$	
	\//	\$		\$	-,	\$	5,000 \$	\$	5,000 \$			-	\$		\$	- :	-	\$	
		\$	10,000	\$		\$	10,000 \$	\$	10,000 \$				\$		\$ 10	,000			10,000
ber 4, 2014 - Stratton Building Improvements - School Dept. (I)	2034	\$	0,000	\$	5,000	\$	5,000 \$	•	5,000 \$	-1-		5,000	\$	-,	•	,000	,	•	5,000
ber 4, 2014- Perm. Financing-BAN Princ. Amt & Interest - Central Fire Static	on (I) 2034	\$	25,000	\$	20,000	\$	20,000 \$	\$	20,000 \$	20,0	00 \$	20,000	\$	20,000	\$ 20	,000	20,000	\$	20,000
iber 4, 2014 - Magnolia Field Basketball Court Renovation - Recreation (I) iber 4, 2014 - Spy Pond Tennis Courts - Recreation (I) iber 4, 2014 - ARB - Central Parking Lot Replacement - Redevelopment Boa iber 4, 2014 - Hardy School Windows - School Dept. (I)	2028 2028 and (I) 2028 2034 2034	\$	5,000 30,000 10,000 15,000 5,000	\$ \$ \$ \$	5,000 30,000 5,000 10,000	5 5 5	5,000 \$ 30,000 \$ 5,000 \$ 10,000 \$ 5,000 \$	\$ \$	5,000 \$ 30,000 \$ 5,000 \$ 10,000 \$ 5,000 \$	5,0 30,0 5,0 10,0 5,0	00 \$ 00 \$ 00 \$ 00 \$	10,000 5,000	\$	10,000 5,000	\$ \$ \$ \$ 10 \$ 5	,000	10,000 5,000		\$



DEBT SERVICE PAYMENTS FOR AUTHORIZED AND BORROWED DEBT, 2025-2034 (cont.) I = Inside Limit (GL c44s7), O = Outside Limit (GL c44s8/c44s70b); E = Exempt Existing Debt Service as of June 2024

	Final																				
Date Borrowed and Purpose	Payment Year		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034
February 23, 2015 - Construction / Reconst. Of Water Mains & Water Facs MWRA	2025	S	75.000		2020		2021		2020		2020		2000		2001		2002		2000		2004
May 18, 2015 - Construction/Reconst. Sewers & Sewer Facs MWRA	2025	Š	20,000																		
November 13, 2015 Rink Renovations: Electrical Improvements (ISS)	2024	S	30,000																		
November 13, 2015 Whittemore Robbins - Basement Waterproofing (I)	2027	s		s	5.000	s	5,000	s	5,000												
November 13, 2015 Whittemore Robb. Hs-Replace 4 HVAC units & Computers (I)	2030	Š	5,000	Š		s	5,000	_		S	5,000	S	5,000	S	5,000						
November 13, 2015 School - Replacement academic PC's district wide (I)	2025	\$	40,000	\$	40,000																
November 13, 2015 Cemetery Roadway Improvements (I)	2029	\$	5,000	\$	5,000	S	5,000	S	5,000	\$	5,000	S	5,000								
November 13, 2015 Garage Renovation/Rehab Chapel/HVAC (I)	2029	\$	10,000	\$	10,000	S	10,000	\$	10,000	\$	10,000	S	10,000								
November 13, 2015 Flood Mitigation Grant FEMA Millbrook (I)	2030	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000						
November 13, 2015 Install Sidewalk Ramps (I)	2028	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000										
November 13, 2015 Replace Retaining Wall - Westminster Ave (I)	2030	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000						
November 13, 2015 DPW Yard Bldg C Replace Spanish Tile Roof (I)	2030	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000						
November 13, 2015 Town Hall - Renovations (I)	2030	\$		\$	5,000	\$		\$		\$	-,	\$	5,000	-	5,000						
November 13, 2015 Magnolia Playground (I)	2030	\$,	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000						
November 13, 2015 Summer Street & Buck Field Safety Fencing Repair (I)	2024	\$	5,000																		
November 13, 2015 Replace Dividing Wall - Gibbs Gymnasium (I)	2025	\$	-,	\$	5,000																
November 13, 2015 ARB - 23 Maple St, Porches, Entryways (I)	2030	\$		\$	10,000	\$	10,000			\$	10,000	\$	5,000	\$	5,000						
November 13, 2015 ARB - Jefferson Cutter House - Roof Replace & Gutters (I)	2027	\$	-,	\$	5,000	Ş	-,	\$	5,000			_									
November 13, 2015 ARB - Paving Central School Parking Lot (I)	2030	\$	-,	\$	5,000	\$		\$		\$		\$	5,000	\$	5,000						
November 13, 2015 Hardy Windows (I)	2030	\$		\$	10,000	Ş		\$		\$		\$	10,000	\$	10,000						
November 13, 2015 Regrade Bishop School Parking Lot (I)	2030	\$	0,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000						
November 13, 2015 - Adv Ref July 15, 2006 Dallin School (IE) Series B	2025	\$		\$	150,000																
November 13, 2015 - Adv Ref July 15, 2006 Dallin School 2 (I) Series B	2025	\$		\$	35,000																
November 13, 2015 - Adv Ref July 15, 2006 Remodeling (I) Series B	2025	\$		\$	25,000																
February 22, 2016 - MWRA Sewer (O)	2026 2026	\$		\$	25,000 90,000																
May 16, 2016 - MWRA Water (O) November 9 2016 - Community Safety Building (I)	2026	S		•	275.000	S	275.000	s	275.000	s	275.000	S	275.000	S	275.000	s	275.000	s	275,000	s	275.000
November 9 2016 - Pierce Field Turf Replacement (I)	2030	Š		Š	35.000	Š		Š		Š		S	35,000	•	35.000	٠	2/5,000	٠	2/5,000	•	275,000
November 9 2016 - Stratton Building Improvements (I)	2036	Š		Š	55,000	S	55,000	Š		Š		S	55,000	Š	55,000	s	55.000	S	55.000	s	55,000
November 9 2016 - Stratton Modular Classrooms (I)	2036	Š	,	•	155,000	Š		Š		Š		•	155,000	Š	155,000	Š	155,000	Š	155,000	Š	155,000
November 9 2016 - Stratton School Renovations I (I)	2036	š		Š	10.000	Š	10.000	š		š		Š	10.000	Š	10.000	š	10.000	Š	10.000	Š	10,000
November 9 2016 - Stratton School Renovations II (IE)	2045	Š		-	285.000	Š	285,000	Š		š		-	285,000	Š	285,000	š	285,000	Š		Š	285,000
November 9 2016 - Ladder @ 109 Tower Unit (I)	2031	š		Š	80,000	š	80,000	š		š		š	80,000	-	80,000	š	80,000	•	200,000	•	200,000
November 9 2016 - District Wide Replacement of PCs (I)	2026	Š	40.000	-	40,000	-	40,000	•	00,000	•	20,000	•	00,000	•	00,000	•	00,000				
November 9 2016 - School Department Administration Computers (I)	2024	Š	5.000	•	,500	•	,000														
November 9 2016 - Town Micro Computer Program (I)	2026	s		\$	5,000	S	5,000														
November 9 2016 - Sidewalk Ramps (I)	2029	\$		\$	5,000	Š	5,000	\$	5,000	\$	5,000	\$	5,000								
November 9 2016 - Traffic Signals Upgrade (I)	2026	\$	5,000	\$	5,000	\$	5,000														
November 9 2016 - DPW Facility Design (I)	2036	\$	50,000	\$	50,000	S	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	S	50,000	\$	50,000
November 9 2016 - DPW Facility Oversight - Dam & Construction (I)	2026	\$	5,000	\$	5,000	\$	5,000		-		-										
November 9 2016 - ADA Study Implementation Program (I)	2026	\$	5,000	\$	5,000	\$	5,000														
November 9 2016 - ARV 23 Maple Street Entrance (I)	2034	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000
November 9 2016 - Menotomy Preschool Renovation (I)	2036	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	S	5,000	\$	5,000	\$	5,000	5	5,000	\$	5,000
November 9 2016 - Menotomy Preschool Playground (I)	2025	\$	5,000	\$	5,000																



Capital Improvement Program Debt Service

DEBT SERVICE PAYMENTS FOR AUTHORIZED AND BORROWED DEBT, 2025-2034 (cont.) I = Inside Limit (GL c44s7), O = Outside Limit (GL c44s8/c44s70b); E = Exempt Existing Debt Service as of June 2024

Date Borrowed and Purpose	Final Payment Year		2025		2026		2027		2028		2029		2030		2031		2032		2033		2034
March 6 2017 - MWRA Sewer (I)	2027	\$	20,000	S	20,000	\$	20,000														
May 15, 2017 - MWRA Water (O)	2027	\$	110,000	S	110,000	\$	110,000														
December 7, 2017 Thompson School Expansion (IE)	2037	5	180,000	S	180,000	S	180,000	S	180,000	S	180,000	\$	180,000	S	180,000	5	180,000	S	180,000	S	180,000
December 7, 2017 Purchase New Engine Pump - Replace #1007 (I)	2037	\$	25,000	S	25,000	\$	25,000	S	25,000	S	25,000	\$	25,000	S	25,000	S	25,000	S	25,000	S	25,000
December 7, 2017 Town Hall Renovations (I)	2035	\$	5,000	\$	5,000	\$	5,000	\$	5,000	S	5,000	S	5,000	S	5,000	\$	5,000	\$	5,000	S	5,000
December 7, 2017 Town - Microcomputer Program (I)	2027	\$	5.000	S	5,000	S	5,000	S	5,000												
December 7, 2017 Traffic Signal Maint & Upgrades (I)	2027	\$	5,000	\$	5,000	\$	5,000	\$	5,000												
December 7, 2017 3-4 Ton Pick Up Truck w/ Lift Gates & Plows (2) (I)	2024	\$	10,000																		
December 7, 2017 Hardy School Expansion (I)	2037	\$	160,000	S	160,000	\$	160,000	S	160,000	\$	155,000	\$	155,000	S	155,000	\$	155,000	S	155,000	\$	155,000
December 7, 2017 Gibbs School Design (IE)	2037	\$	115,000	S	115,000	\$	115,000	S	115,000	\$	115,000	\$	115,000	S	115,000	\$	115,000	S	115,000	S	115,000
December 7, 2017 Gibbs School Renovation (IE)	2037	\$	1,055,000	\$ 1	1,055,000	\$	1,055,000	\$	1,055,000	\$ 1	1,055,000	S	1,055,000	\$ 1	,055,000	\$	1,055,000	5	1,055,000	5	1,055,000
May 14, 2018 MWRA Water (O)	2028	\$	110,000	\$	110,000	\$	110,000	-	110,000										,		
June 11, 2018 MWRA Sewer (I)	2028	\$	5,250	\$	5,250	\$	5,250	\$	5,250												
December 6, 2018 Hardy Elementary School Reconstruction (I)	2038	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000
December 6, 2018 Dallin School Chiller (I)	2038	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000
December 6, 2018 Ottoson School HVAC Unit (I)	2038	\$	15,000	S	15,000	\$	15,000	\$	15,000	\$	15,000	\$	10,000	S	10,000	\$	10,000	S	10,000	\$	10,000
December 6, 2018 School Food Service Truck (I)	2025	\$	5,000	\$	5,000																
December 6, 2018 44,000 GVW, 4WD Truck with Sander (I)	2028	\$	15,000	S	15,000	\$	15,000	S	15,000	S	15,000										
December 6, 2018 Bucket Truck (I)	2025	\$	20,000	S	20,000																
December 6, 2018 33,000 GVW Dump Truck with Plow (I)	2025	\$	10,000	\$	10,000																
December 6, 2018 Bridge Construction Mystic Mill Brook (I)	2038	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000
December 6, 2018 HVAC Replacement (I)	2038	\$	15,000	\$	15,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000
December 6, 2018 Hardy Playground (I)	2033	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000
December 6, 2018 Town Hall Renovations (I)	2038	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000
December 6, 2018 Library Elevator Overhaul (I)	2035	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000
December 6, 2018 Traffic Signal Upgrades (I)	2028	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000										
December 6, 2018 Water Meter Replacement (O)	2027	\$	20,000	\$	20,000	\$	20,000	\$	20,000												
December 6, 2018 Water Meter Replacement #2 (O)	2028	\$	25,000	\$	25,000	\$	25,000	\$	25,000	\$	25,000										
December 6, 2018 Sewer (I)	2038	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	25,000	\$	25,000	\$	25,000	\$	25,000
May 20, 2019 MWRA Sewer (I)	2029	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000										
September 9, 2019 MWRA Water (O)	2029	\$	130,000	\$	130,000	\$	130,000	\$	130,000	\$	130,000	\$	130,000								
December 4, 2019 Arlington High School Feasibility Study (EO)	2047	\$	30,000	\$	35,000	\$	35,000	\$	35,000	\$	40,000	\$	40,000	\$	45,000	\$	45,000	\$	45,000	\$	45,000
December 4, 2019 Arlington High School Construction (EO)	2049	\$	1,175,000	\$ 1	1,235,000	\$	1,300,000	\$	1,365,000	\$ 1	1,435,000	\$	1,510,000	\$ 1	,575,000	\$	1,625,000	\$	1,660,000	\$ 1	1,700,000
December 4, 2019 Community Center Plans (I)	2047	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	10,000	\$	10,000	\$		\$	10,000	\$	10,000
December 4, 2019 Gibbs School Renovation (I)	2047	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000
December 4, 2019 Senior Center (Community Center) Construction (I)	2049	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000	\$	255,000
December 4, 2019 Library Repointing (I)	2039	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$	5,000
December 4, 2019 Lake Street/Bikeway Intersection Improvement (I)	2034	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000
December 4, 2019 Radio Upgrade Replacement (part of overall radio upgrade program) (I)	2029	\$	40,000	\$	35,000	- 7	35,000	\$		\$		\$	35,000								
December 4, 2019 Radio Upgrade Replacement - Program (I)	2029	\$	95,000	\$	95,000	\$	95,000	\$	95,000	\$	95,000	\$	95,000								
December 4, 2019 Traffic Signal Upgrades (I)	2026	\$	5,000	\$	5,000	\$	5,000														
March 2, 2020 MWRA Sewer (O)	2030	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000								



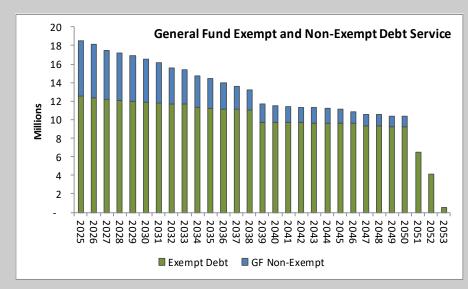
Capital Improvement Program Debt Service

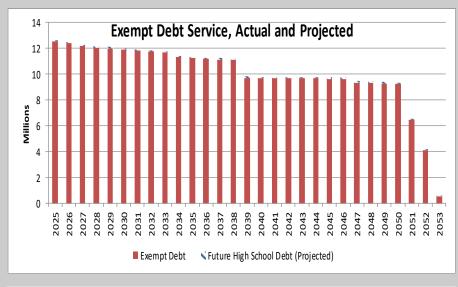
DEBT SERVICE PAYMENTS FOR AUTHORIZED AND BORROWED DEBT, 2025-2034 (cont.) I = Inside Limit (GL c44s7), O = Outside Limit (GL c44s8/c44s70b); E = Exempt Existing Debt Service as of June 2024

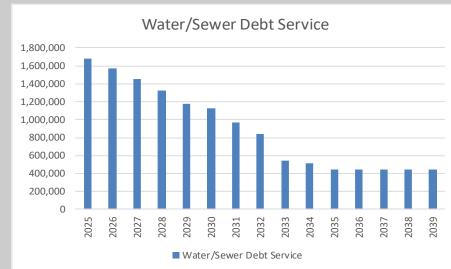
	Final													
	Payment													
Date Borrowed and Purpose	Year	2025	2026		2027	2028	2029	2030	2031	2032		2033		2034
March 11, 2021 DPW Facility (I)	2050	\$ 475,000	\$ 500,00	0 \$	525,000	\$ 555,000	\$ 580,000	\$ 610,000	\$ 640,000	\$ 665,000	\$	680,000	\$	700,000
March 11, 2021 High School (E)	2050	\$ 1,140,000	\$ 1,200,00	0 \$	1,260,000	\$ 1,325,000	\$ 1,395,000	\$ 1,465,000	\$ 1,540,000	\$ 1,595,000	\$	1,635,000	\$ 1,	,675,000
March 11, 2021 Reservoir Improvements (I)	2035	\$ 165,000	\$ 165,00	0 \$	165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000	\$ 160,000	\$	160,000	\$	160,000
March 11, 2021 School Playground Updates (I)	2035	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 10,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	5,000	\$	5,000
March 11, 2021 Community Center Renovations (I)	2047	\$ 20,000	\$ 20,00	0 \$	20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$	15,000	\$	15,000
March 11, 2021 Whitemore Robins Cottage (I)	2040	\$ 25,000	\$ 25,00	0 \$	25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	S	25,000	\$	25,000
March 11, 2021 Rescue Ambulance (I)	2025	\$ 60,000	\$ 60,00	0										
March 11, 2021 Town Hall Renovations (I)	2040	\$ 15,000	\$ 15,00	0 \$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	S	15,000	\$	15,000
March 11, 2021 Pierce School Playground Updates (I)	2035	\$ 20,000	\$ 20,00	0 \$	20,000	\$ 20,000	\$ 20,000	\$ 15,000	\$ 15,000	\$ 15,000	\$	15,000	\$	15,000
March 11, 2021 Boom Dump Chip Truck (I)	2035	\$ 15,000	\$ 15,00	0 \$	15,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	10,000
March 11, 2021 Bleacher Lift (I)	2035	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	S	10,000	\$	10,000
May 17, 2021 MWRA Water (O)	2031	\$ 120,000	\$ 120,00	0 \$	120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000					
September 13, 2021 MWRA Sewer (I)	2031	\$ 16,223	\$ 16,22	3 \$	16,223	\$ 16,223	\$ 16,223	\$ 16,223	\$ 16,223	\$ 16,223				
February 24, 2022 DPW Building (I)	2051	\$ 240,000	\$ 240,00	0 \$	240,000	\$ 240,000	\$ 235,000	\$ 235,000	\$ 235,000	\$ 235,000	\$	230,000	\$	230,000
February 24, 2022 Parmenter School Exterior (I)	2041	\$ 5,000	\$ 5,00	0 \$	5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	5,000	\$	5,000
February 24, 2022 Arlington High School EXEMPT (OE)	2051	\$ 1,430,000	\$ 1,500,00	0 \$	1,580,000	\$ 1,660,000	\$ 1,745,000	\$ 1,835,000	\$ 1,930,000	\$ 2,015,000	S	2,100,000	\$ 2	,175,000
February 24, 2022 DPW Water/Sewer portion (I)	2051	\$ 95,000	\$ 100,00	0 \$	105,000	\$ 110,000	\$ 115,000	\$ 125,000	\$ 130,000	\$ 135,000	S	140,000	\$	145,000
February 28, 2022 MWRA Sewer (I)	2032	\$ 19,600	\$ 19,60	0 \$	19,600	\$ 19,600	\$ 19,600	\$ 19,600	\$ 19,600	\$ 19,600	\$		\$	-
February 28, 2022 MWRA Water (O)	2032	\$ 260,000	\$ 260,00	0 \$	260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$		\$	-
December 15 2022 DPW Building (I)	2052	\$ 60,000	\$ 60,00	0 \$	65,000	\$ 70,000	\$ 70,000	\$ 75,000	\$ 80,000	\$ 85,000	\$	90,000	\$	95,000
December 15 2022 Replace Vehicle #1015 (I)	2032	\$ 15,000	\$ 15,00	0 \$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 10,000	\$	10,000	\$	
December 15 2022 Zetron Fire Alarm Update (I)	2032	\$ 15,000	\$ 15,00	0 \$	15,000	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	-
December 15 2022 Replace Fire Pumper #1025 (I)	2042	\$ 35,000	\$ 35,00	0 \$	35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$	35,000	\$	35,000
December 15 2022 Police Boiler Replacement (I)	2042	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	5,000	\$	5,000
December 15 2022 Street Sweeper (I)	2032	\$ 25,000	\$ 25,00	0 \$	25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$	25,000	\$	-
December 15 2022 Gibbs School Drainage Repairs (I)	2025	\$ 5,000	\$ 5,00	0 \$		\$ -	\$	\$	\$ -	\$	\$		\$	
December 15 2022 Peirce School Additional Classrooms (I)	2032	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	
December 15 2022 Brackett School Playgrounds (I)	2037	\$ 5,000	\$ 5,00	0 \$	5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	5,000	\$	5,000
December 15 2022 Hardy School Roof Replacement (I)	2042	\$ 20,000	\$ 20,00	0 \$	20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$	20,000	\$	20,000
December 15 2022 DPW Building - Water/Sewer (I)	2052	\$ 50,000	\$ 50,00	0 \$	55,000	\$ 60,000	\$ 60,000	\$ 65,000	\$ 65,000	\$ 70,000	\$	75,000	\$	80,000
February 27, 2023 MWRA Sewer (I)	2033	\$ 19,000	\$ 19,00	0 \$	19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$	19,000	\$	-
December 13 2023 DPW Building (I)	2052	\$ 162,401	\$ 160,00	0 \$	160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$	160,000	\$	160,000
December 13 2023 Central School Building Envelope Repairs (I)	2043	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	10,000
December 13 2023 Whittemore Robbins Estate Rehab (I)	2043	\$ 30,000	\$ 30,00	0 \$	30,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$	25,000	\$	25,000
December 13 2023 Robbins Library Lighting Project (I)	2033	\$ 16,270	\$ 15,00	0 \$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$	15,000	\$	10,000
December 13 2023 Community Center Elevator Replacement (I)	2038	\$ 16,000	\$ 15,00	0 \$	15,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	10,000
December 13 2023 10 Wheel Dump Truck (I)	2030	\$ 25,000	\$ 25,00	0 \$	25,000	\$ 25,000	\$ 25,000	\$ 20,000	\$ 20,000	\$	\$		\$	-
December 13 2023 Truck/Sander (I)	2030	\$ 14,329	\$ 15,00	0 \$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 10,000	\$ -	\$		\$	
December 13 2023 Bishop School Roof Replacement (I)	2043	\$ 80,000	\$ 80,00	0 \$	80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$	80,000	\$	80,000
December 13 2023 Gibbs School Modular Classrooms (I)	2033	\$ 10,000	\$ 10,00	0 \$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	10,000	\$	10,000
December 13 2023 Arlington High School - (OE)	2053	\$ 6,000	\$ 165,00	0 \$	175,000	\$ 185,000	\$ 195,000	\$ 205,000	\$ 215,000	\$ 225,000	\$	235,000	\$	245,000
March 4, 2024 MWRA Sewer (O)	2034	\$ 20,000	\$ 20,00	0 \$	20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$	20,000	\$	20,000
March 11, 2024 MWRA Water (O)	2034	\$ 260,000	\$ 260,00	0 \$	260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$	260,000	\$	260,000



Capital Improvement Program











THIS PAGE INTENTIONALLY LEFT BLANK

